HORIZONS ENERGY NORTH AMERICAN OUTLOOK

Fall 2021





YOUR SPEAKERS FOR TODAY



Greg Turk

Managing Partner and Principal Consultant of Horizons Energy



Kathy Jones

Executive Consultant of Horizons Energy



AGENDA



- · Who we are and what we do
- Market drivers
- Results overview
- Key takeaways
- Advisory service content
- Q&A

WHAT WE DO



- EnCompass National Database
- North American Advisory Outlook
 - Fundamental forecast of energy markets
 - Nine scenarios
 - Interactive dashboard of results
- Custom Scenarios
- Consulting

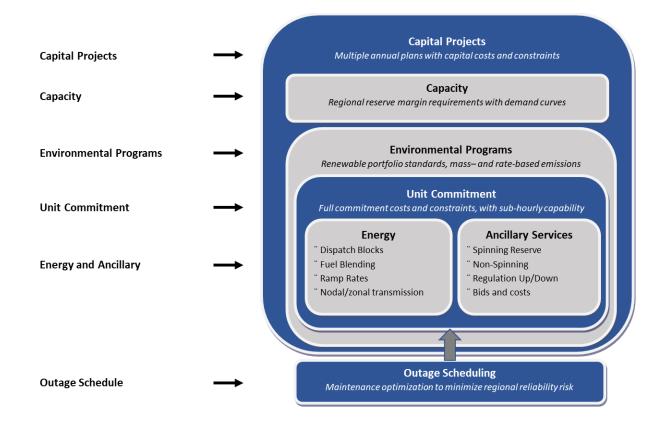
ADVANTAGES OF THE HORIZONS ADVISORY



- Independent assessment
- Years of experience
- Multiple scenarios
- Interactive dashboard to review results
- Expanded content delivery
- Proven back cast

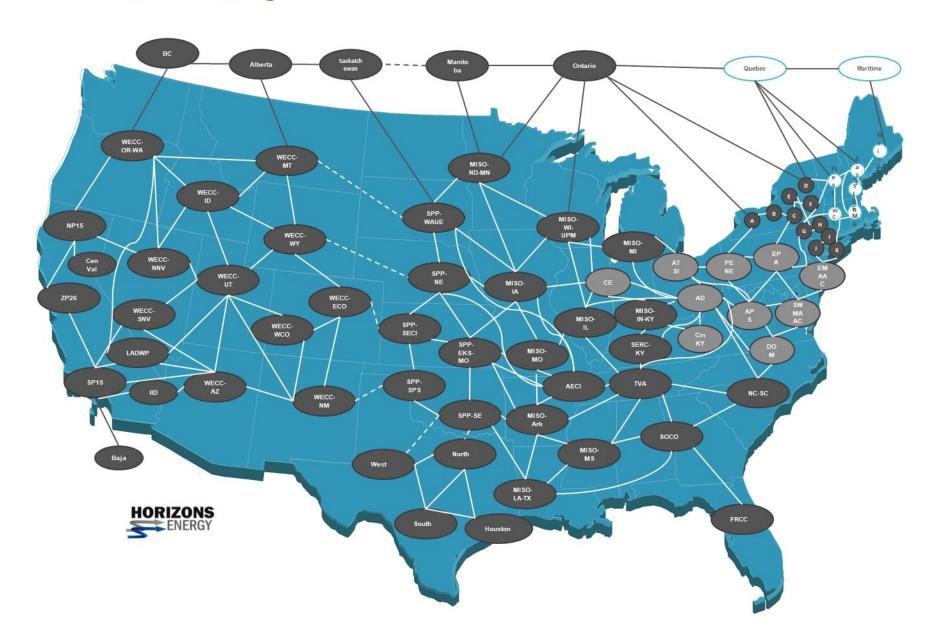
ENCOMPASS POWER PLANNING MODEL





MARKET AREAS





CURRENT SCENARIOS



- Base
- High Natural Gas
- Low Natural Gas
- High Demand
- Low Demand
- Carbon Limit with High Natural Gas
- Carbon Limit with Low Natural Gas
- National Carbon Tax
- Zero Carbon Additions Only

MARKET DRIVERS

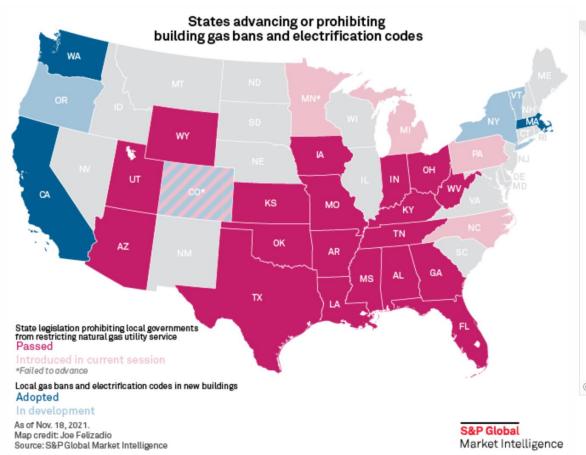
MAJOR DRIVERS

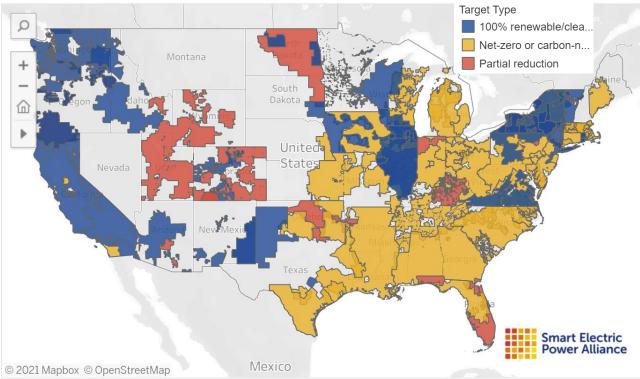


- Demand forecast
 - ISO-NE, NYISO, Alberta peak and energy forecast update
 - CAGR of 0.69%
 - High demand increased to reflect electrification
- Fuel prices
 - Henry Hub and LMC prices are actual through September 2021 and forwards through September 2030 from NGI
 - Henry Hub on average is 16% higher
 - Coal basin and oil prices from AEO 2021
- Renewable portfolio standard and target changes
- Carbon limit reflects 60% reduction from 2019 without carbon price mechanism
- Capital cost assumptions

ELECTRIFICATION AND NET ZERO







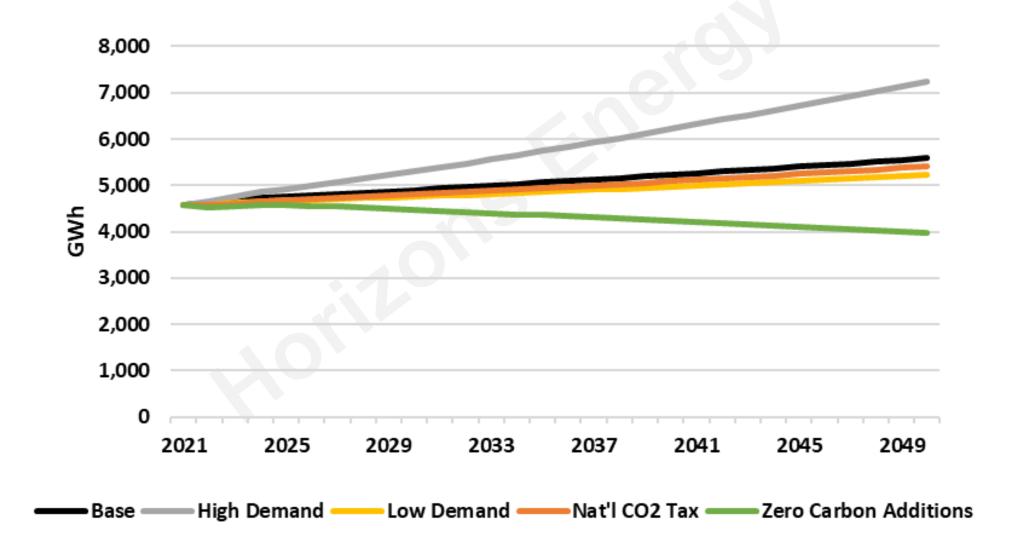
SCENARIO MATRIX



		Scenarios								
		Base	High NG	Low NG	High Demand	Low Demand	Nat'l CO2 Tax	CO2 Limit High NG	CO2 Limit Low NG	Zero Carbon Additions
	Load	€)	=>	€)	₽	20	∌	€)	⇒	•
M a r k e t	Natural Gas Price	€)	n	•	∌	∌	∌	P	•	⇒
	Coal Price	€)	₽	20	∌	∌	r r	P	20	-
	Technologies									
	Nuclear Economic Retirements	Staggered beg. 2023					None			
	Nuclear License	60 Years					80 Years	60 Y	80 Years	
	Coal Economic Retirements	Staggered beg. 2023					All eligible beg. 2023			Unlimited
	Natural Gas Additions	CA, DE, NM, OR, VA Limited						Limited a	Limited	
i	Natural Gas Retirements	Staggered beg. 2023					All eligible beg. 2022	All eligible beg. 2023		Unlimited
e r s	Hydro	Existing								
	Geothermal	Existing								
	Other Renewables	Existing								
	Carbon	60% reduction from 2019 no carbon price except State/Province					Tax	Limit	Limit	State/Province
	% of Generation Additions									
	Solar	43.3%	<i>₹</i> 7 44%	42%	₩ 40%	<i>₹</i> 7 45%	₹ 45%	№ 48%	48%	₩ 38%
В	Wind	22.0%	<i>₹</i> 24%	J 21%	J 19%	⇒ 22%	№ 25%	24%	⇒ 22%	♠ 26%
u i I d	GT	2.8%	- ∌ 2%	⇒ 3%	№ 6%	2 %	2 %	⊎ 0%	⊎ 0%	₩ 0%
	cc	15.3%	<i>₹</i> 13%	19%	№ 17%	<i>₹</i> 14%	⇒ 11%	⊎ 2%	2 4%	₩ 0%
	IC	0.2%	≥ 0%	₩ 0%	1 %	₩ 0%	₩ 0%	⊎ 0%	⊎ 0%	₩ 0%
	Storage	16.3%	⊎ 16%	⊎ 16%	J 17%	⊎ 16%	J 17%	⇒ 26%	⇒ 26%	№ 36%
	Distributed Generation	4	Ø	•	₽	•	a	a	Ø	-)
	Transmission Additions	Known/under construction additions								Economic

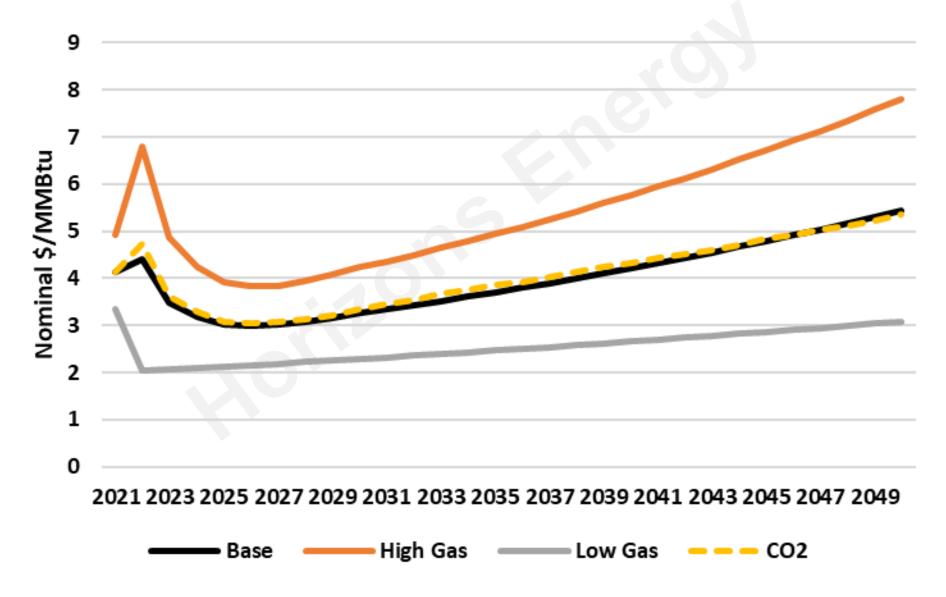
DEMAND OUTLOOK





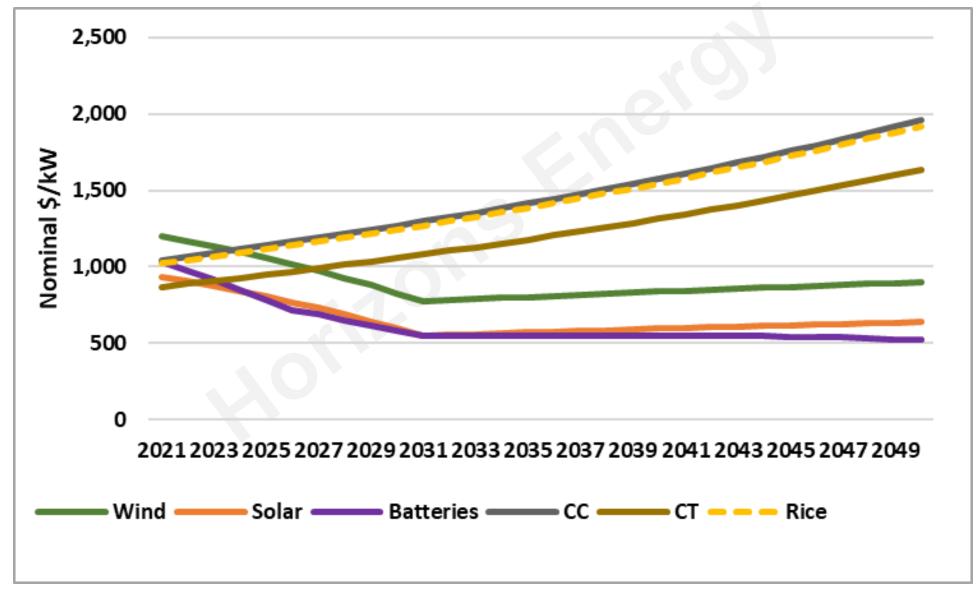
NATURAL GAS PRICE OUTLOOK





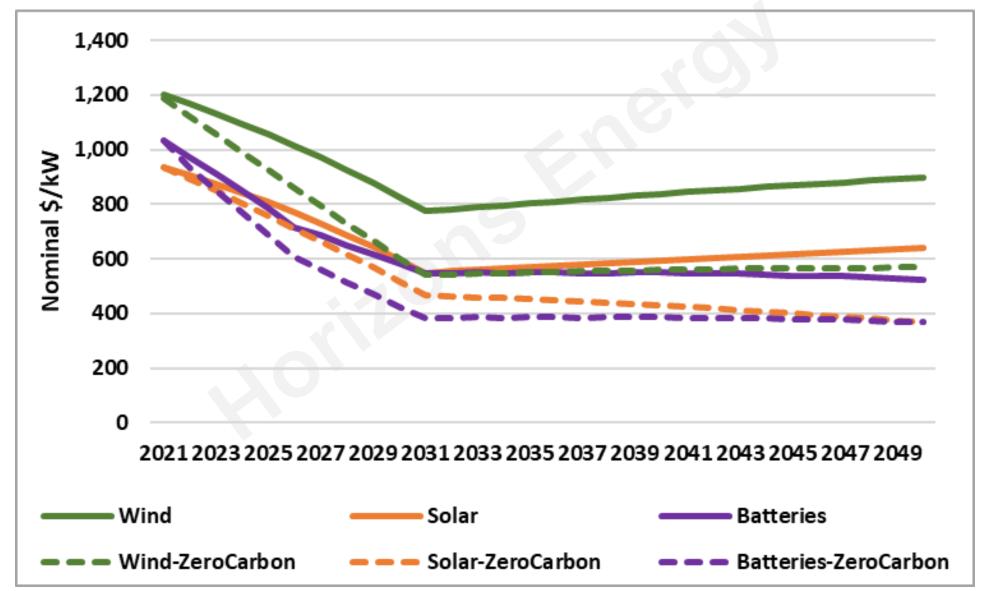
OVERNIGHT CAPITAL COST





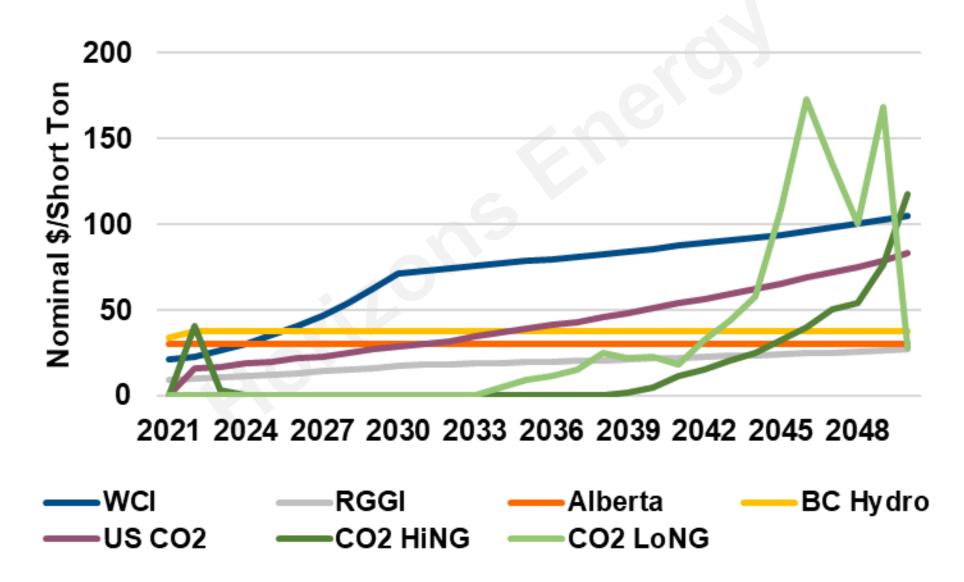
OVERNIGHT CAPITAL COST





CARBON ASSUMPTION



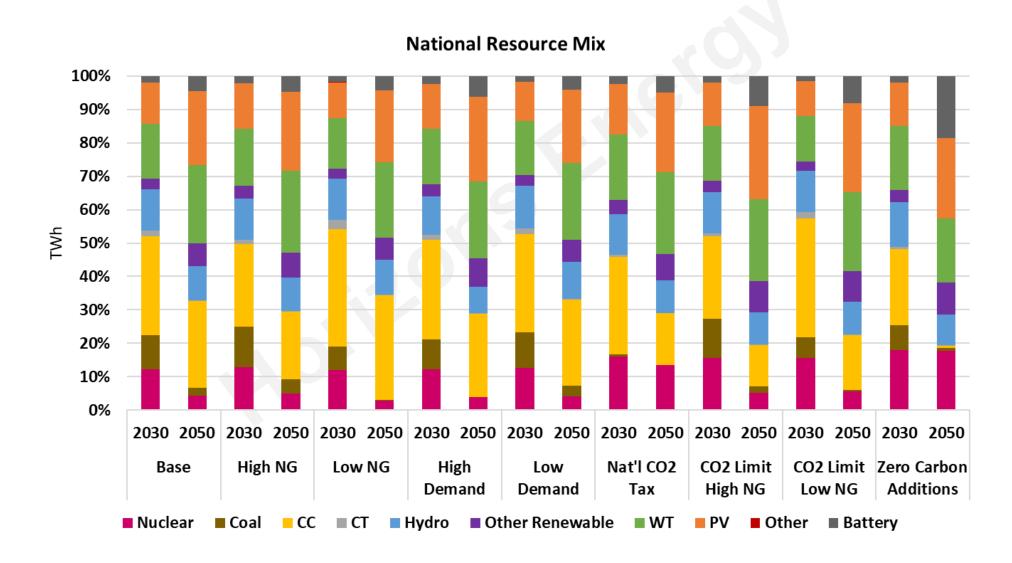


National and Regional

RESULTS OVERVIEW

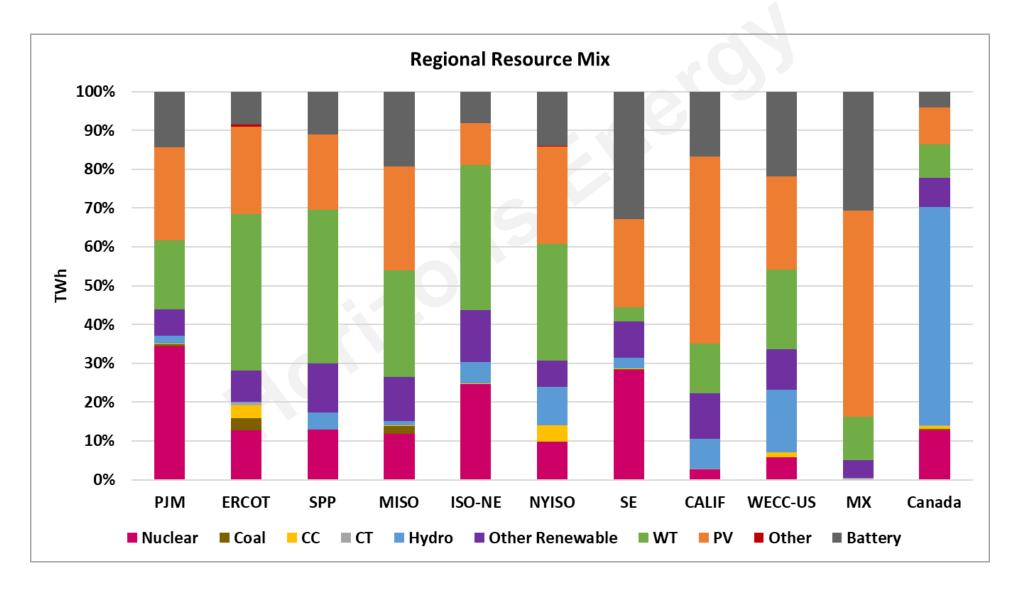
NATIONAL GENERATION MIX BY SCENARIO





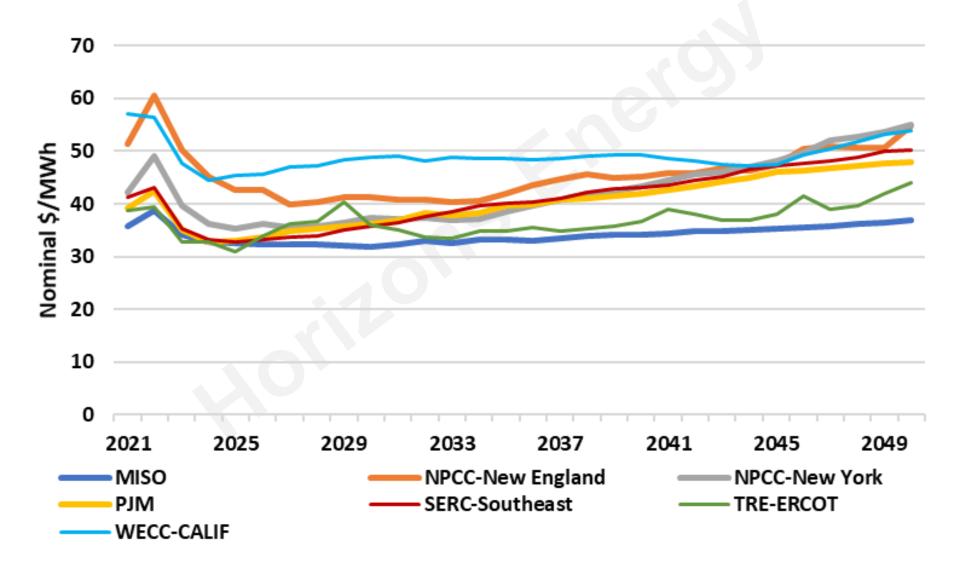
2050 GENERATION MIX BY REGION – ZERO CARBON





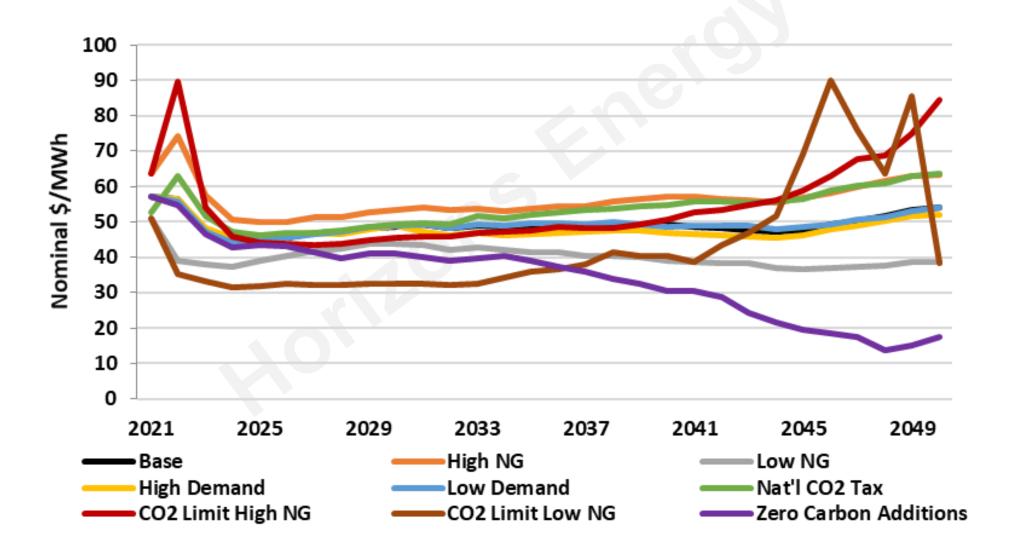
AVERAGE BASE ENERGY PRICE





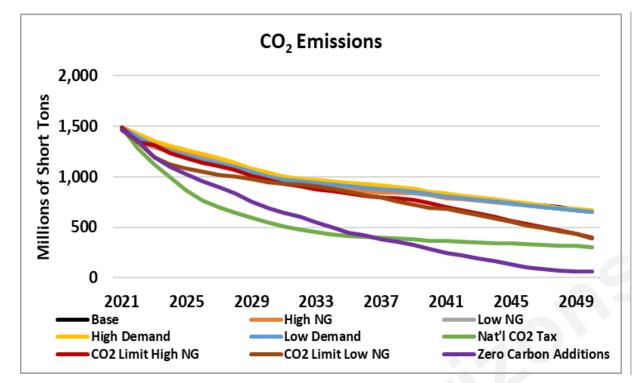
AVERAGE BASE ENERGY PRICE BY SCENARIO

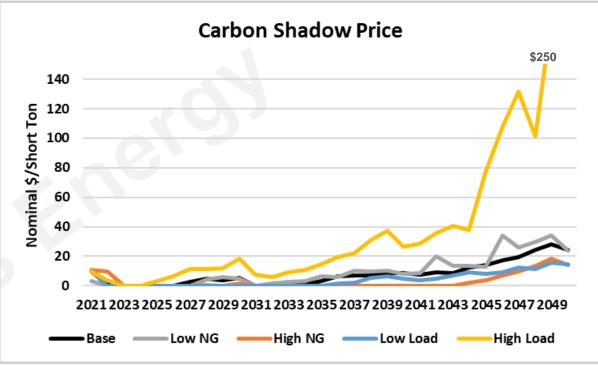




KEY TAKEAWAYS





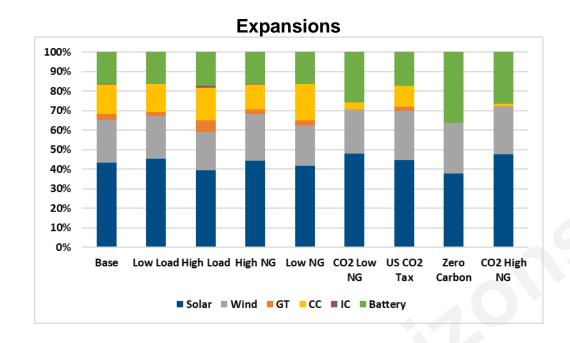


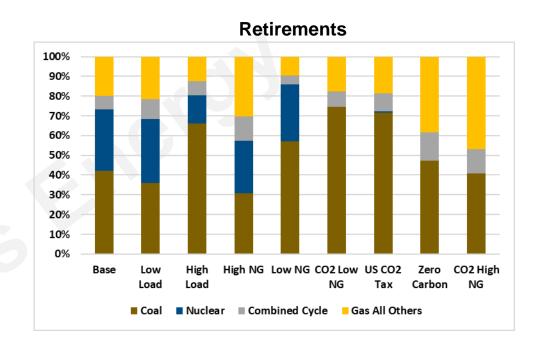
- ✓ CO₂ emissions decline across all scenarios
- ✓ Minor differential between high and low demand
- √ National CO₂ tax has largest near-term impact
- ✓ Where are the contributions from?

- ✓ Electrification pressures carbon reduction
- ✓ Low demand and high natural gas reduce stress

KEY CONTRIBUTORS







- ✓ Renewables dominate expansion across scenarios
- ✓ Low natural gas and high load drive combined cycles
- ✓ Battery penetration key in zero carbon

- ✓ Carbon and low natural gas pressure coal
- ✓ High load equally pressures coal due to carbon shadow price
- ✓ Nuclear pressured from low demand and low natural gas

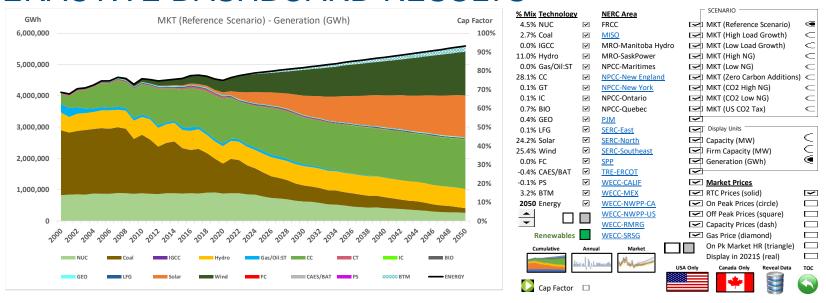
ADVISORY SERVICE CONTENT

An abundance of information



INTERACTIVE DASHBOARD RESULTS





By NERC region, market area, technologies

- Cumulative capacity
- Firm capacity
- Generation
- Energy and capacity prices
- · Delivered natural gas price
- On-peak implied heat rate

- Fuel consumption and prices
- Cumulative capacity
- Generation
- Operating margin
- Energy and capacity prices
- Emissions and cost

CURRENT SCENARIOS



- Base
- High Natural Gas
- Low Natural Gas
- High Demand
- Low Demand
- Carbon Limit with High Natural Gas
- Carbon Limit with Low Natural Gas
- National Carbon Tax
- Zero Carbon Additions Only



QUESTIONS?

Contact info@horizons-energy.com



DISCLAIMER



The opinions expressed in this presentation are based on Horizons Energy's judgment and analysis of key factors expected to affect the outcomes of electric power markets. However, the actual operation and results of power markets may differ from those projected herein.

Horizons Energy makes no warranty or guarantee regarding the accuracy of any projections, estimates, or analyses, or that such work products will be accepted by any legal, financial or regulatory body.